# **Audit Committee**

27 November 2014

# Internal Audit Progress Report Period Ended 30 September 2014



# **Report of the Chief Internal Auditor and Corporate Fraud Manager**

## **Purpose of the Report**

- 1. To inform Members of the work that has been carried out by Internal Audit during the period 1 July 2014 to 30 September 2014 as part of the 2014/2015 Internal Audit Plan.
- 2. The report aims to:
  - Provide a high level of assurance, or otherwise, on internal controls operating across the Council that have been subject to an Internal Audit.
  - Advise of issues where controls need to be improved in order to effectively manage risks.
  - Advise of other types of audit work carried out such as grant certification or consultancy reviews where an assurance opinion on the control environment may not be applicable.
  - Advise of amendments to the Internal Audit Plan.
  - Track the progress of responses to Internal Audit reports and the implementation of agreed audit recommendations.
  - Advise of any changes to the audit process.
  - Provide an update on the performance indicators comparing actual performance against planned.
- 3. The appendices attached to this report are summarised below. Those marked with an asterisk are not for publication (Exempt information under Part 3 of Schedule 12a to the Local Government Act 1972, paragraph 3).

| Appendix 1  | Progress against the Internal Audit Plan                              |
|-------------|---|
| Appendix 2  | Final Reports issued in the quarter ending 30 September 2014          |
| Appendix 3  | The number of high and medium priority actions raised and implemented |
| Appendix 4  | Internal Audit Performance Indicators                                 |
| Appendix 5* | Overdue Actions   |
| Appendix 6* | Limited Assurance Audit Opinions                                      |

## Background

- 4. Internal Audit is an independent, objective assurance and consultancy activity designed to add value and improve the organisation's operations.
- 5. The Internal Audit Strategy and Annual Internal Audit Plan covering the period 1 July 2014 to 31 March 2015 was approved by the Audit Committee on 26 June 2014.

#### Progress against the Internal Audit Plan

- 6. A summary of the approved Internal Audit Plan for each Service Grouping, updated to include work in progress and any audits brought forward from last year's plan, is attached at Appendix 1. The appendix illustrates the current status of each audit as at 30 September 2014 and where applicable also gives the resultant assurance opinion.
- 7. A summary of the status of audits in 2014/15 is illustrated in the table below:

| Service Grouping  | Not<br>Started | Planning<br>and<br>Preparation | In Progress | Draft<br>Report | Final<br>Report |
|---|----------------|--------------------------------|-------------|-----------------|-----------------|
| Assistant Chief<br>Executive (ACE)                        | 2              | 4                              | 2           | 4               | 4               |
| Children and Adult<br>Services (CAS)<br>including Schools | 52             | 19                             | 11          | 3               | 11              |
| Neighbourhood<br>Services (NS)                            | 9              | 12                             | 14          | 1               | 9               |
| Regeneration and<br>Economic<br>Development (RED)         | 8              | 8                              | 3           | 0               | 2               |
| Resources (RES)   | 21             | 18                             | 13          | 5               | 11              |
| TOTAL   | 92             | 61                             | 43          | 13              | 37              |

- 8. A summary of the final audit reports issued in this quarter is presented in Appendix 2.
- 9. The total number of Productive Internal Audit days required to deliver the plan was 3,222. As at 30 September the service has delivered 1,016 productive days representing 32% of the total plan. The target at the end of the quarter was for 30% to be delivered therefore current performance is exceeding target.
- 10. This is against a current backdrop of higher than average levels of sickness within the section which is being actively managed.

# Audit Activity in the Quarter

#### Amendments to the Approved 2014/2015 Internal Audit Plan

11. The following amendments to the approved Internal Audit Plan have been agreed between Corporate Directors and the Chief Internal Auditor and Corporate Fraud Manager in this quarter:

| Service<br>Grouping                     | Audit  | Amendment<br>Type        | Reason  |
|---|--|--------------------------|---|
| Children and<br>Adult Services<br>(CAS) | SEN Placement<br>and Provision                         | Deferred to<br>2015/2016 | Discussions with<br>management confirmed as a<br>result of reorganisation of the<br>service it is appropriate for<br>this review to be deferred.  |
| Children and<br>Adult Services<br>(CAS) | Nicotine<br>Replacement<br>Vouchers                    | Cancelled                | This will be captured as part<br>of advice and consultancy<br>work to introduce suitable<br>controls when introducing<br>PharmOutcomes as the<br>system for receiving the<br>vouchers for payments. |
| Children and<br>Adult Services<br>(CAS) | MTFP Saving –<br>Provision of<br>Supervised<br>Contact | Deferred to 2016/2017    | Discussions with<br>Management confirmed that<br>the intended saving will not<br>be delivered until 2016/2017<br>so appropriate to defer.   |
| Neighbourhood<br>Services (NS)          | Design Services  | Cancelled                | Discussions with<br>management have identified<br>a limited scope of review.<br>Controls in this area will be<br>picked up in other audits.   |

12. 16 unplanned reviews have been added to the Internal Audit Plan in this quarter. Of these, eight are potential fraud or irregularity investigations. Details of the progress on all investigations are included in the fraud and irregularity update report which will be considered by the Committee later in the agenda.

13. The eight other reviews, which are to be sourced from the service contingency provision within the Internal Audit Plan, are detailed below:

| Service Grouping                                  | Audit   | Audit Type                | Reason          |
|---|---|---------------------------|-----------------|
| Children and Adult<br>Services (CAS)              |   |                           | Service Request |
| Children and Adult<br>Services (CAS)              | Public Health – Data<br>Quality (Performance<br>Indicators) Mapping<br>Exercise | Advice and<br>Consultancy | Service Request |
| Children and Adult<br>Services (CAS)              | Supported Housing   | Advice and<br>Consultancy | Service Request |
| Children and Adult<br>Services (CAS)              | School Review   | Assurance                 | School Request  |
| Neighbourhood<br>Services (NS)                    | Fleet Management<br>Working Group   | Advice and<br>Consultancy | Service Request |
| Regeneration and<br>Economic<br>Development (RED) | Community<br>Association Financial<br>Review                                    | Advice and<br>Consultancy | Service Request |
| Resources (RES)                                   | Password<br>Management  | Assurance                 | Service Request |

## **Outstanding Management Responses to Draft Internal Audit Reports**

14. There are no draft reports that are overdue at the time of writing.

## **Responses to Audit Findings and Recommendations**

15. Details of the numbers of High and Medium priority ranked recommendations that have been raised and those that are overdue, by Service Grouping are presented in Appendix 3

16. A summary of progress on the actions due, implemented and overdue as at 30 September 2014 is given in the table below:

| Service<br>Grouping                                  | Number of<br>Actions Due<br>to be<br>Implemented | Number of<br>Actions<br>Actually<br>Implemented | Actions<br>Overdue<br>by Agreed<br>Original<br>Target<br>Date | Actions<br>with an<br>Agreed<br>Revised<br>Target<br>Date | Actions<br>Overdue<br>by Revised<br>Target<br>Date |
|--|--|---|---|---|--|
| Assistant Chief<br>Executive (ACE)                   | 11   | 10  | 1   | 1   | 0  |
| Children and<br>Adult Services<br>(CAS)              | 75   | 70  | 5   | 5   | 0  |
| Neighbourhood<br>Services (NS)                       | 182  | 172   | 9   | 9   | 0  |
| Regeneration<br>and Economic<br>Development<br>(RED) | 39   | 27  | 12  | 12  | 0  |
| Resources<br>(RES)                                   | 308  | 297   | 11  | 11  | 0  |
| TOTAL  | 615  | 576   | 38  | 38  | 0  |

- 17. It is encouraging to note, of the 615 actions due to be implemented, that 576 (94%) have been implemented. The Chartered Institute of Public Finance and Accountancy (CIPFA), benchmarking exercise indicates that average performance in this area to be between 70% to 80%. At present the Council is delivering in excess of this target.
- 18. Details of the actions that are overdue following there agreed original target dates are included at Appendix 5.

## Limited Assurance Audit Opinions

19. There have been two audits finalised in this quarter that have been issued with a 'limited assurance' opinion. These are:

| Service Grouping               | Service Area       | Audit            |
|--------------------------------|--------------------|------------------|
| Neighbourhood Services<br>(NS) | Direct Services    | Fleet Management |
| Resources (RES)                | Financial Services | Sundry Debtors   |

20. Further details of the findings from these audit reviews are included within Appendix 6.

# **Performance Indicators**

21. A summary of our actual performance at the end of September 2014 compared with our agreed targets is illustrated in Appendix 4.

# Recommendations

- 22. Members are asked to note:
  - The amendments made to the 2014/2015 Annual Audit Plan.
  - Work undertaken by Internal Audit during the period ending 30 September 2014 and the assurance on the control environment provided.
  - The performance of the Internal Audit Service during the period.
  - Progress made by service managers in responding to the work of Internal Audit.